Greetings. I welcome you to our 2011 Annual Report.

In many varied ways, Hartford Seminary plays a significant role in today’s plural world. In this message, I would like to outline just some of the exciting activities that have taken place in the past year to strengthen our educational offerings, serve our students and enhance congregational vitality.

These steps illustrate well our theme of preparing peacemakers and promoting vital faith communities.

Internationally, a new partnership is developing between the Seminary and Nahdlatul Ulama (NU), Indonesia’s largest independent Muslim organization. In the fall, Dr. H. Marsudi Syuhud, general secretary, and Professor Dr. Said Aqil Siroj, general chairman of NU, visited us to discuss mutual cooperation. NU and Hartford Seminary agreed to an exchange of students for the Master of Arts and International Peacemaking Program that will begin in 2012.

Nationally, Faith Communities Today, which is managed by our Hartford Institute for Religion Research, released a new report, titled "A Decade of Change in American Congregations, 2000 – 2010," that explores the health of congregations and how their health has changed in the past 10 years. You can find the report on our HIRR website, hirr.hartsem.edu.

Illustrating the respect paid to our HIRR faculty and their productivity, the Society for the Scientific Study of Religion asked our faculty to present seven papers on their research into congregations at its recent national convention.

Locally, we held two national conferences and hosted a national leader this fall.

In late October, Bob Edgar, president of Common Cause, presented the Rion Lecture. In his talk, he reminded us that “We are the courageous ethical remnant God has called to be the prophets and disciples in these troubled times.”

In partnership with the Alavi Foundation, the Jafaria Association of Connecticut and the Islamic Institute of Ahl’albait, the Seminary held a conference in October on “The State of the Study of Shi’ite Islam.” Leading scholars of Shi’a Islam participated. More than 200 people attended the conference.
Let me now report on other developments in the past year:

Two faculty members, Efrain Agosto, Professor of New Testament and Academic Dean, and Kelton Cobb, Professor of Theology and Ethics, left as of July 1 to take new teaching positions. We are conducting searches to replace them, starting in fall 2012.

The Board of Trustees and Faculty named Dr. Jane I. Smith, who taught Islamic studies and Christian-Muslim relations at Hartford Seminary for 13 years, Faculty Emeritus.

Students at Hartford Seminary now have a quiet reading room on the first floor at 77 Sherman with state-of-the-art computers and also a multi-purpose student lounge, group study and break-out room on the second floor. These renovations were made in response to requests from students for varieties of study and community space.

I appreciate your support of Hartford Seminary. I hope this report demonstrates that our reach is local, national and global. Please stay in touch with suggestions and feedback on our work. We would love to hear from you.

Thank you,

Heidi Hadsell
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  Professor of Sociology of Religion and Director of the Doctor of Ministry Program, Hartford Seminary

- **Hans Ucko**
  Co-Chair of a Buddhist inspired interfaith program, Day of Prayer and Action for Children, with UNICEF; Fellow in Interfaith Relations, Hartford Seminary; Church of Sweden

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  Principal, The New England Guild, Hartford, CT; First Church in Windsor (UCC), Windsor CT

- **David L. Yoder**
  Project Executive, The PIKE Co., Glastonbury, CT; Congregational Church in South Glastonbury, Glastonbury, CT

- **Timur Yuskaev**
  Assistant Professor of Contemporary Islam, Hartford Seminary
The President’s Council is an advisory group of former Trustees and others with long association with and knowledge of the Seminary. They gather and are consulted periodically and on an as-needed basis to provide perspective and wisdom to the President on matters of interest and importance to the Seminary and its constituents.

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Lincoln S. Young
Hartford Seminary  
Statement of Activities for the fiscal years ended June 30, 2010 and 2011

<table>
<thead>
<tr>
<th></th>
<th>2011</th>
<th>2010</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>Total</td>
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<tr>
<td><strong>REVENUES AND OTHER SUPPORT:</strong></td>
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<tr>
<td>Programs and courses</td>
<td>$1,475,710</td>
<td>$1,303,032</td>
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<tr>
<td>Less: Student Aid</td>
<td>(279,235)</td>
<td>(225,128)</td>
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<tr>
<td>Programs and courses, net</td>
<td>1,196,475</td>
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<td>Investment income, net</td>
<td>601,960</td>
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<tr>
<td>Research and grants</td>
<td>357,080</td>
<td>466,723</td>
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<td>Contributions</td>
<td>673,249</td>
<td>557,910</td>
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<td>Endowment contributions</td>
<td>20,000</td>
<td>200,050</td>
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<td>Bookstore</td>
<td>503</td>
<td>108,730</td>
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<tr>
<td>Rentals</td>
<td>201,014</td>
<td>211,184</td>
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<tr>
<td>Duncan Black Macdonald Center</td>
<td>65,449</td>
<td>63,708</td>
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<td>Library</td>
<td>8,657</td>
<td>13,061</td>
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<tr>
<td>Miscellaneous</td>
<td>19,171</td>
<td>15,959</td>
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<tr>
<td><strong>Total revenues and other support</strong></td>
<td>3,143,558</td>
<td>3,420,557</td>
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<table>
<thead>
<tr>
<th></th>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Total</td>
<td>Total</td>
</tr>
<tr>
<td><strong>EXPENSES:</strong></td>
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<td></td>
</tr>
<tr>
<td>Programs and courses</td>
<td>1,437,153</td>
<td>1,429,123</td>
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<tr>
<td>Institutional</td>
<td>818,465</td>
<td>751,719</td>
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<tr>
<td>Grants</td>
<td>368,716</td>
<td>317,455</td>
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<tr>
<td>Administrative</td>
<td>306,200</td>
<td>279,294</td>
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<tr>
<td>Building and grounds</td>
<td>300,791</td>
<td>268,963</td>
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<tr>
<td>Depreciation</td>
<td>220,107</td>
<td>310,865</td>
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<tr>
<td>Library</td>
<td>201,087</td>
<td>195,253</td>
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<tr>
<td>Research</td>
<td>170,632</td>
<td>140,041</td>
</tr>
<tr>
<td>Institutional advancement</td>
<td>147,925</td>
<td>190,184</td>
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<tr>
<td>Technology</td>
<td>147,490</td>
<td>168,101</td>
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<tr>
<td>Duncan Black Macdonald Center</td>
<td>86,475</td>
<td>120,278</td>
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<tr>
<td>Renovations and maintenance</td>
<td>91,500</td>
<td>122,571</td>
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<td>Public relations</td>
<td>90,854</td>
<td>116,415</td>
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<tr>
<td>Bookstore</td>
<td>2,094</td>
<td>189,813</td>
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<tr>
<td>Capital campaign expense</td>
<td>0</td>
<td>1,001</td>
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<tr>
<td><strong>Total expenses</strong></td>
<td>4,389,489</td>
<td>4,601,076</td>
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<table>
<thead>
<tr>
<th></th>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in net assets before other income and expense</td>
<td>(1,245,931)</td>
<td>(1,180,519)</td>
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</table>

<table>
<thead>
<tr>
<th></th>
<th>2011</th>
<th>2010</th>
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</thead>
<tbody>
<tr>
<td><strong>OTHER INCOME AND EXPENSE:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net realized/unrealized gain on investments</td>
<td>6,241,685</td>
<td>2,626,184</td>
</tr>
<tr>
<td>Change in value of beneficial interests</td>
<td>480,780</td>
<td>53,505</td>
</tr>
<tr>
<td>Gain (loss)on sale or disposal of assets</td>
<td>51,258</td>
<td>(48,035)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>6,773,723</td>
<td>2,631,654</td>
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<table>
<thead>
<tr>
<th></th>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in net assets</td>
<td>5,527,792</td>
<td>1,451,135</td>
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<tr>
<td>Net assets, beginning of year</td>
<td>36,592,593</td>
<td>35,141,458</td>
</tr>
<tr>
<td>Net assets, end of year</td>
<td>$42,120,385</td>
<td>$36,592,593</td>
</tr>
</tbody>
</table>
As the fiscal year wrapped up in June, the Seminary’s Annual Fund, the cornerstone of its giving program, was successful and strong, with an increase in dollars raised compared to the previous year. What this means, in practical terms, is improved facilities, enhanced programs, and increased opportunities for students to gain the knowledge to fulfill their callings, both locally and internationally.

Our students, who come from diverse faith traditions, come to the Seminary for a first-class education. Our donors, who support the work of the Seminary from year to year, continue to believe in what we offer and to help make this education possible. We are thankful for the faithful and generous financial support, year after year, from our alumni and long-time supporters, and for the 28 new donors who have expressed their commitment to the Annual Fund by giving this year.

Hartford Seminary’s endowed funds, program grant funding, and student tuition do not fully cover the operating budget, and this makes the generosity of our donors very important to our mission. The Annual Fund helps many deserving students find a way to explore and clarify their call to ministry, and continues to be the foundation on which faithful lives are built.

The following list of contributors reflects gifts to the Annual Fund during the fiscal year, which runs from July 1, 2010 to June 30, 2011. Individuals are listed according to giving levels – President’s Circle, Leadership Circle, Visionary, Pacesetter, Investor, Partner, and Donor, with faith communities, businesses, and foundations listed separately. Following the Annual Fund listing, individuals and organizations who donated to special funds are listed separately.

We thank you again for your generous support of Hartford Seminary this year.

Please note: We do our best to list your name correctly, however, errors or omissions can happen. If you have one to report, please call the Institutional Advancement Office at (860)509-9520 or send an email to jhewitt@hartsem.edu.

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- PRESIDENT’S COUNCIL (PC)
- ALUMNIAE (*)
- INDICATES DECEASED

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- Aubra A. Boyers (T)
- and Ruth Boyers
- The Rev. Dr. John J. Boyer (T)
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- and Nancy Winthrop
- and M. Philip Susag (C)
- The Rev. Grenville B. Winthrop III (T)
- and Nancy Wroop
- The Rev. Dr. William J. Zito (PC) and Javel Zito

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- C.S. and William A. Bjalfe
- Jesse M. Bird
- The Rev. Dr. Steven Blackburn (T) and The Rev. Susan E. Wyman (T)
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- and Ruth Boyers
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- The Rev. Nancy Butler (PC)
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- and Nancy Winthrop
- and M. Philip Susag (C)
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- The Rev. Dr. William J. Zito (PC) and Javel Zito

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- and Nancy Wroop
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The Maxielle E. & Marion O. Hoffman Foundation
West Hartford, CT
Dr. John F. Endler
The Winthrop Family Fund
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Princeton, NJ
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Hartford, CT
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Farmington, CT

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Hudson, NY
Laurie Bompart
Hartford, CT
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and Susan Cook
Storrs, CT
Linda Demikat
Hartford, CT
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Nancy P. Hadley
New Haven, CT
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